



Sources of Assurance

Senior Managers	S151 Officer/Monitoring Officer	Internal Audit	Performance and Risk Management	External Audit	Other Sources/Review Agencies
<ul style="list-style-type: none"> Annual Disclosure Statements Self Assessment against the Code of Corporate Governance 	<ul style="list-style-type: none"> Budget Management Treasury Management Budget Task Group Constitution, standards, legislation and Schemes of Delegation 	<ul style="list-style-type: none"> Statutory function Risk based Member approved plan Annual and Interim Reports Annual Self Assessment 	<ul style="list-style-type: none"> Risk Management Framework Performance Management Framework Data Quality Strategy Quarterly Performance Reporting Scrutiny Committees 	<ul style="list-style-type: none"> Annual Audit Plan Annual Governance Report Annual Audit Letter 	<ul style="list-style-type: none"> Shared Services Joint Committee Ofsted Care Quality Commission

NB :Blue lines denote reporting to Cabinet, Red dashed lines denote reporting to Audit and Governance Committee